

# RENDALL & RITTNER LTD

## GENDER PAY GAP REPORT



### SCOPE

This report is for employees of Rendall & Rittner Limited and subsidiaries of Rendall & Rittner Limited for year ending 5<sup>th</sup> April 2021.

### WHAT IS GENDER PAY GAP REPORTING?

The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 state that employers with at least 250 employees are required to publish metrics on specific gender pay information:

- Mean and median gender pay gap, using hourly rates
- Mean and median bonus pay gap
- Proportion of male and female employees receiving a bonus
- Proportion of male and female employees by quartile pay band.

The regulations require employers to report annually, and within 12 months using April payroll data, including bonuses, so we report on mean and median gender pay and bonus gaps and quartile bands. The four quartile bands are an even distribution of our employees from the highest hourly rate to the lowest.

For the purpose of this report and to aid transparency we are reporting on one combined and two separate Rendall & Rittner employee groups; Rendall & Rittner all employees, head office and onsite. The onsite group are employed directly for the benefit of our clients, who with our guidance and recommendations agree rates of pay and are involved at their request in recruitment, in particular for senior appointments.

### WHAT IS A GENDER PAY GAP?

Most organisations in the UK have a gender pay gap but this does not mean that men and women are paid differently for the same or equal work. The gender pay gap is the measure between the average earnings of men and women across an organisation, regardless of their role or seniority.

## WHAT IS THE DIFFERENCE BETWEEN GENDER PAY AND EQUAL PAY?

Equal pay relates to men and women being paid equally for the same or like work. This is a legal requirement in the UK and a principle that Rendall & Rittner remains committed to and one that we are confident that we abide by.

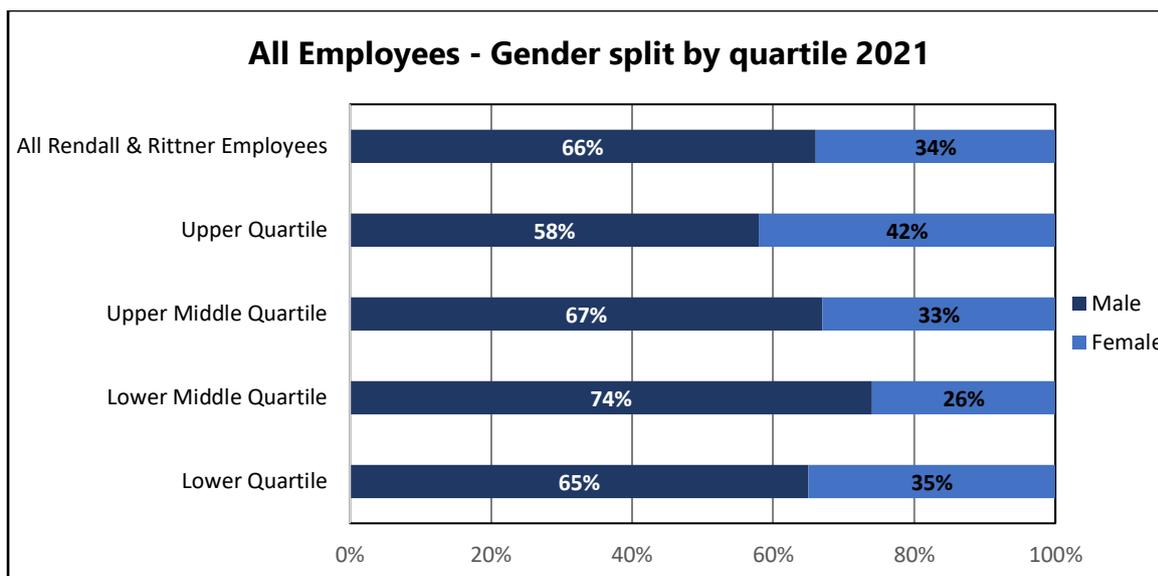
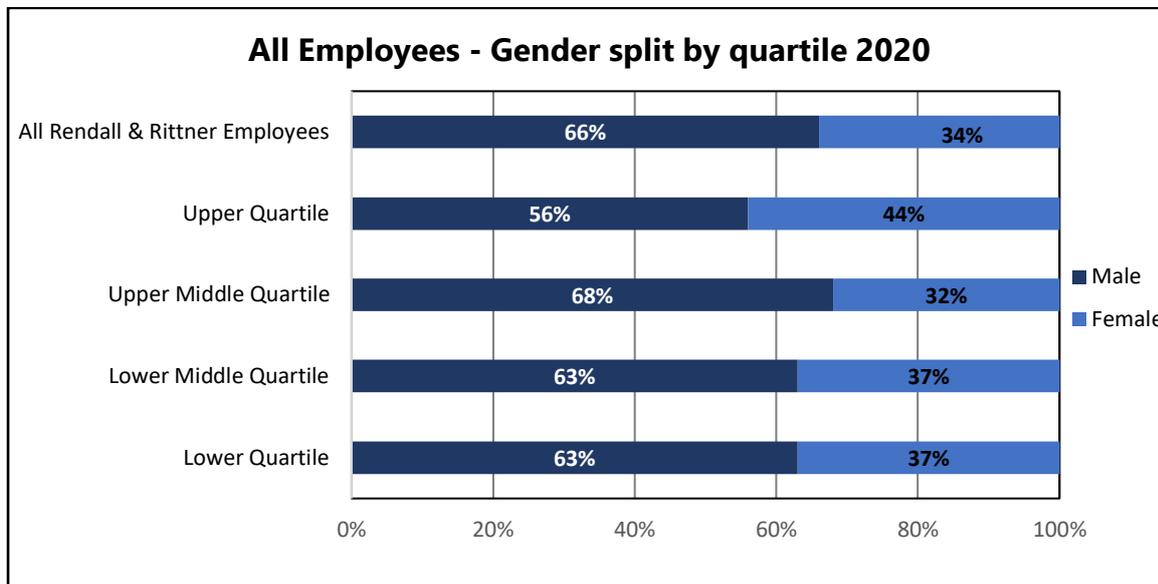
## WHAT IS THE DIFFERENCE BETWEEN THE MEAN AND MEDIAN FIGURES?

The mean figure is the average hourly rate for the group of employees in the quartile, once all the salaries are added up and divided by the number of employees. The mean gender pay gap is the difference between the average hourly rate for male employees and female employees. The median figure falls in the middle of the range when employees' salaries in the quartile are lined up from lowest to highest. The median gender pay gap is the difference between the hourly rate in the middle of male salaries and the hourly rate in the middle of the female salaries.

Typically, the median figure is more representative as the mean figure can be skewed by a handful of highly paid employees. A large difference between the mean and the median figures can indicate inequality at either end of the pay scales but generally it would be at the higher end of the scale.

# WHAT ARE OUR RESULTS?

## 1. GENDER SPLIT



Overall, our results remained broadly the same as the previous year. We have seen a slight reduction in female employees in the Upper Quartile in Head Office due to some senior appointments being filled by male employees. The other quartiles have seen some slight movement, but the overall split was 58%/42% in favour of female employees.

Across the whole business, our overall split is the same as 2020 with the split being 66%/34% Male/Female. Our onsite teams are made up of predominately male employees which skews the numbers significantly.

## 2. GENDER PAY GAP

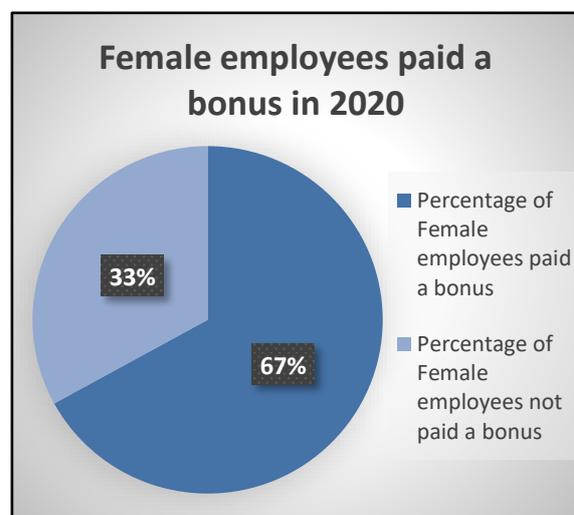
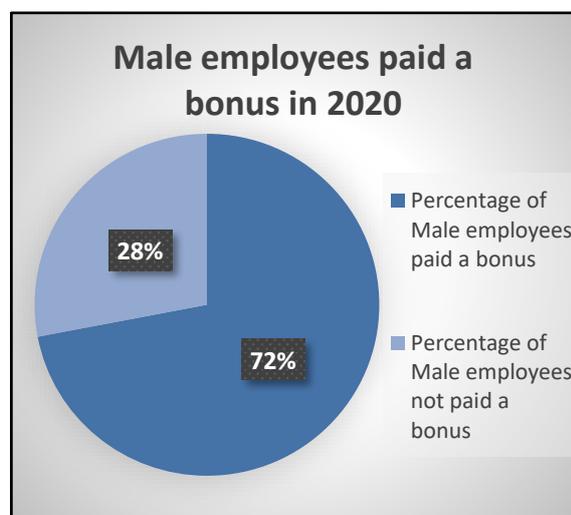
|                    | Mean Gender Pay Gap |                    |                     | Median Gender Pay Gap |                    |                       |
|--------------------|---------------------|--------------------|---------------------|-----------------------|--------------------|-----------------------|
|                    | Male Hourly Rate    | Female Hourly Rate | Mean Gender Pay Gap | Male Hourly Rate      | Female Hourly Rate | Median Gender Pay Gap |
| All Employees 2020 | £14.69              | £15.67             | -6.67%              | £12.09                | £12.63             | -4.46%                |
| All Employees 2021 | £15.08              | £15.83             | -5.00%              | £12.33                | £12.82             | -3.97%                |

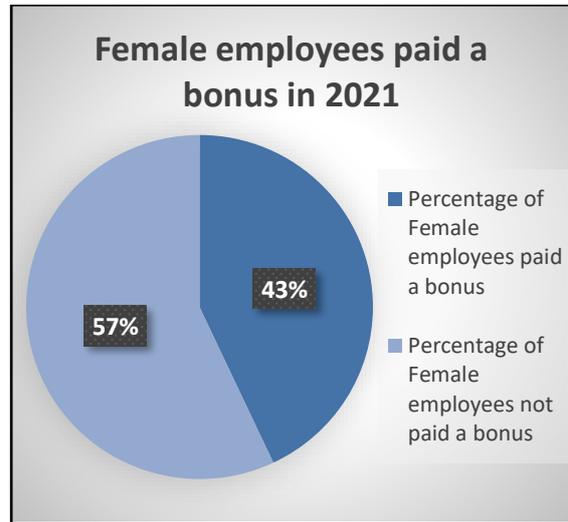
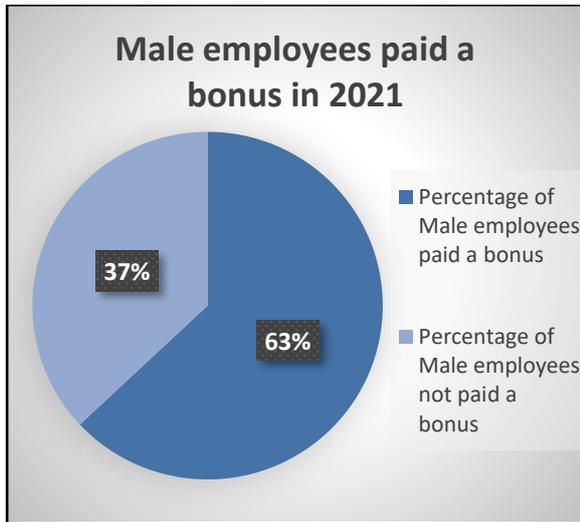
Our median pay gaps remain very low and well below the UK average of 15.4% (CIPHR). We have also seen hourly rates increase for both male and female employees across both Head Office and Onsite staff. When you look at All Employees, the mean hourly rate for female employees is higher than male employees but has increased less than the male hourly rates year on year. This is due to more senior male appointments in Head Office and the larger population of male employees in our onsite teams.

There is a small impact due to the limited number of staff who were furloughed in 2020. There were more female employees furloughed in the Head Office population due to most of the furloughed roles being at more junior levels of the organisation and we know there are more female employees in the lower quartiles. Within the Onsite group, there was a higher number of male employees furloughed but as there more males in this group, we would expect to see this.

We are confident that we have equal pay for men and women in the same or like roles.

## 3. BONUS PAYMENT SPLIT





#### 4. BONUS PAY GAP

|                    | Mean    |         |                    | Median  |         |                      |
|--------------------|---------|---------|--------------------|---------|---------|----------------------|
|                    | Male    | Female  | Mean Bonus Pay Gap | Male    | Female  | Median Bonus Pay Gap |
| All Employees 2020 | £816.51 | £749.80 | 8.17%              | £495.19 | £450.00 | 9.13%                |
| All Employees 2021 | £853.16 | £760.03 | 10.92%             | £500.00 | £495.00 | 1.00%                |

Generally, a bonus was not paid out to Head Office staff in 2020/2021 but was to Onsite Staff and the percentage of males and female employees paid a bonus was almost the same. The overall mean results are skewed as we have more male employees. The median figures are more reflective of actual bonuses paid this year and these gaps are smaller.

## WHAT ARE WE ALREADY DOING TO FOCUS ON GENDER EQUALITY?

We are committed to attracting and retaining the best staff in the industry whatever their gender and we regularly survey our staff to obtain their views on how we are operating, via pulse surveys and focus groups.

Rendall & Rittner is very proud of the diversity within its workforce, and we remain absolutely committed to continue to drive equality and diversity across the organisation.

As a result of the pandemic, we adopted an agile working model after taking the decision to close our main office in September 2020. All staff have been working from home and we have received positive feedback on this change, giving employees much more flexibility around their work and not having to commute so being able to spend more time with family and friends. To support the agile working model, we have introduced hot desking and other initiatives to ensure employees can work from our offices and maintain connections with their colleagues and managers.

A number of initiatives are already in place such as:

- All interview questions ensure non bias and gender neutrality
- Investment in training and development for all employees
- Working closely with clients to drive the Living Wage Foundation initiative
- Long service sabbaticals for certain roles within the organisation
- Graduate and Apprentice schemes to encourage careers within the industry
- Celebrate International Women's Day with input from our female staff at all levels
- Enhanced benefits packages, e.g. maternity and sabbaticals
- Inclusive bonus schemes that are fair and equitable to all.

## WHAT ARE OUR PLANS TO CLOSE THE GAP?

We are pleased to see that our mean and median gender pay gaps are very low. This shows that we already have some great processes and initiatives in place. We have a much higher number of male employees in our onsite roles, which is reflective of our industry, however we would like to continue to address this balance by:

- Continue regular training and mentoring initiatives, promoting equality and diversity
- Ensure all those involved in hiring decisions continue to have equality training to ensure there is no unconscious bias
- Strengthen career development and talent management frameworks
- Promote flexibility and the opportunity to work flexibly in our recruitment adverts
- Continue with our Pulse Surveys and Focus Groups and acting on feedback from our employees

- Partner with universities to attract new talent, from graduates and apprentices to more senior roles.
- Develop further relationships with local communities to attract local employees, particularly for onsite roles.

## COMPANY STATEMENT

I confirm that this information is accurate

A handwritten signature in black ink, appearing to read 'C. Riva', with a stylized flourish at the end.

**Catherine Riva**  
**Group Operations Director**  
**4<sup>th</sup> March 2022**